

# Farm and Ranch Personnel Management

People represent one of the most important resources in making a farm or ranch more competitive.



#### Management Styles

- Command-and-Control
  - ✓ This method used historically in production agriculture
- Participatory
  - ✓ Sharing of written goals, strategies, financial and production performance information
  - ✓ Reward systems for improved performance



# Adopting Participatory Management Style

- Initiated by owner
- Motivate employee participation
- Must identify and employ workers who respond to the participatory style
- Bring in an outside professional to train and motivate



# Job Description

- Clearly define responsibilities
- > Define basis for measuring performance
- > Helpful in identifying & hiring employees



# Keys to Successful Team Efforts

- Group agreement on a common purpose
- ➤ Measurable performance goals established
- > Defined working approach to tasks is followed
- ➤ Holding each employee mutually accountable for results benefits all



# Taking Care of Employees

- Continued Training
- ➤ Employee Reward Systems
- Benefit Packages
- Living Conditions



# **Temporary Service**

- Seasonal Activities
  - ✓ Pesticide and fertilizer application
  - ✓ Custom hay harvest
- > Easier to get out of arrangement if it doesn't work out



# **Employee Training**

- Ensures that employees have and maintain skills needed to perform their duties
- Employees should be rewarded and encouraged



# Selecting and Terminating Employees

- ➤ Job description, job objectives, and performance evaluation should be clearly communicated
- Give employee feedback on job performance whether it be positive or negative
- Document underachievement



# Leadership

➤ Impress upon employees that they are capable and encourage them to maximize their capabilities



#### Communications – Using Outside Professionals

- Outside professionals can facilitate better communications
- Identify opportunities for improvement
- Use someone who knows and understands farm/ranch personnel management

